

## WSG 2015 North America Regional Meeting Thursday, March 12

#### PARK CITY, UTAH





#### How to Organize and Pull-Off a Global Event

GUEST SPEAKER PRESENTATION | 4:30 - 5:30

#### **GUEST SPEAKER:**

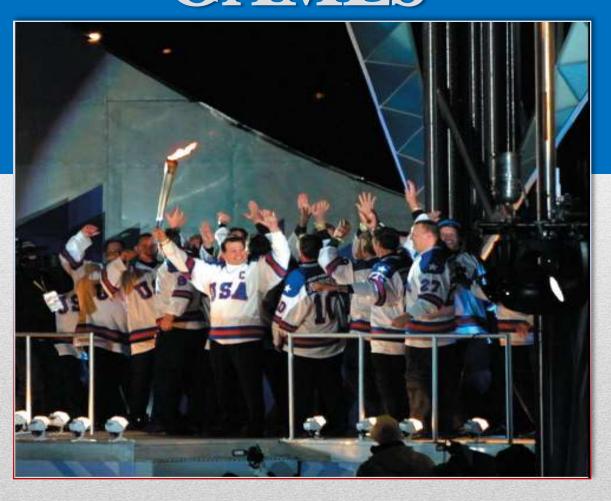
**Fraser Bullock** 

American Entrepreneur
Founder & Managing Director of *Sorenson Capital* &
Former COO of Salt Lake Organizing Committee of the 2002 Olympics (SLOC).



## 2002 OLYMPIC GAMES









## Noelle Picus-Pace Silver Medal Winner at Sochi







#### **Skeleton Launch**







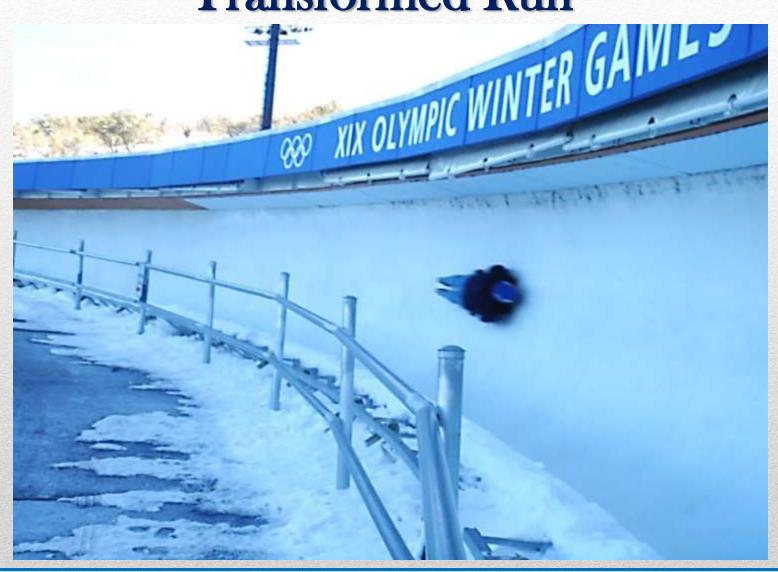
#### Survived: There must be a better way







#### **Transformed Run**







#### Checking my time..







#### Situation April 1999

- Bribery scandal reports everywhere
- Employees afraid they were going to be indicted
- Assaulted by the media from around the world
- Butt of jokes on late night shows
- \$400 million budget deficit
- Siloed functions: "knowledge is power"
- No operational plan
- 220 people. Needed 50,000 by Games time
- Less than 3 years left to be ready

Desperate need for a complete transformation





#### Keys to Olympic Transformation

Great Team







#### Great team:

- Team included best experts from around the world
- Teamwork: help others succeed
- Involved in every aspect of learning, planning and executing
- Change management system: clear, timely decision making







#### **Unified Vision:**

- Built a culture of success
- "Gold medal performance"
- Celebrate successes
- Have fun!







XIX OLYMPIC WINTER GAMES

#### Olympic Transformation

#### Become the best:

- Team included best experts from around the world
- Studied/planned every detail

• Change management system: clear, timely

decision making





#### Capital Efficient

- Remember, Mitt is a cheapskate!
- "Must have" versus "Nice to have"
- Cost of recent Olympic Games:
  - Sochi (2014): \$50 Billion
  - Beijing (2008): \$44 Billion
  - London (2012): \$30 Billion
  - Vancouver (2010): \$10 Billion
  - Salt Lake City (2002): \$2 Billion









# Mitt at the Olympics





#### Olympic Transformation Results

- \$100 million profit
- Image/brand of Salt Lake City and Utah were transformed:

Jean Claude Killy (3 gold medals, IOC Vice President):

"Salt Lake we will always remember you, these were perfect Games."

Dick Ebersol, Chairman of NBC Sports:

"These were far and away the best Olympics Games, winter or summer."







Opening Ceremony • Salt Lake City, Utah • Home of the 2002 Winter Olympics



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